

- 1. Greet people every morning or at the start of *their* workday, if different than your own. Use a brief email or IM; consider including a GIFF or photo attachment.
- 2. Set up and hold a recurring virtual coffee break. Send mugs to everyone to start the tradition.
- 3. Send a periodic "team in a box": something that everyone receives for being part of your team. An example is an inspirational quote in a small frame that can be changed out periodically based on what is going on in your department.
- 4. Be ruthless and rigorous in your transparency about scheduling; go beyond access to a shared calendar: set up a group norm about how and when to share schedules (i.e., email at end of day about next day), etc.
- 5. Keep a connection checklist: a table that contains a list of all your team members and columns to fill in with date of last contact. Put a date each time you've connected live—the goal is to not let more than a day go by without a connection (holidays and vacations being the exception).
- 6. Hold virtual celebrations for events such a birthdays and work anniversaries.
- 7. Set up a team workspace (Microsoft Teams, Slack, etc.) and populate it routinely.
- 8. Use video every chance you get and as much as you can.
- 9. Schedule a full hour for one-on-ones each week with team members and be very reluctant to cancel them.
- 10. Balance schedule inconvenience; take your turn for early mornings or late evenings.
- 11. Get together face-to-face at least once a year. When together, take a group photo and ensure everyone has a physical copy before leaving.
- 12. Look for opportunities to get team input to decisions and idea generation. Create a group document for brainstorming and idea mapping.
- 13. Announce news often—don't wait for it to be a big event to share day-to-day information. Think about it as if you were sitting next to one another and share tid bits throughout the day.
- 14. Dial into meetings early to have time to chat; allot the five minutes leading into a meeting as 'social' time.
- 15. Let people know of any delays in responses; a quick email to acknowledge, "Got it and will respond ASAP" is helpful to keeping connections.
- 16. Run a group challenge (such as number of steps in a day) to create sense of community.
- 17. Mail hard copy notes for special (and not-so-special) occasions. These birthday and thank you cards become visual reminders of you and the team.